

French-Iberian Rail Link Fostering European Connectivity Barcelona, 2nd and 3rd November 2010



Grup TCB

- International operator of container and multipurpose terminals
- Rail logistic operators
- Engineering & IT services
- Spain, Brazil, Cuba, Mexico, Turkey, Colombia and India
- 13 maritime terminals
- 3 railway terminals
- Throughput 2009: aprox. 2,7 million TEUs (Est. 3,1 mill in 2010)
- Turnover 2009: € 290 million
- All major shipping lines as client

Grup TCB in the world

GRUP TCB



Intermodal strategy

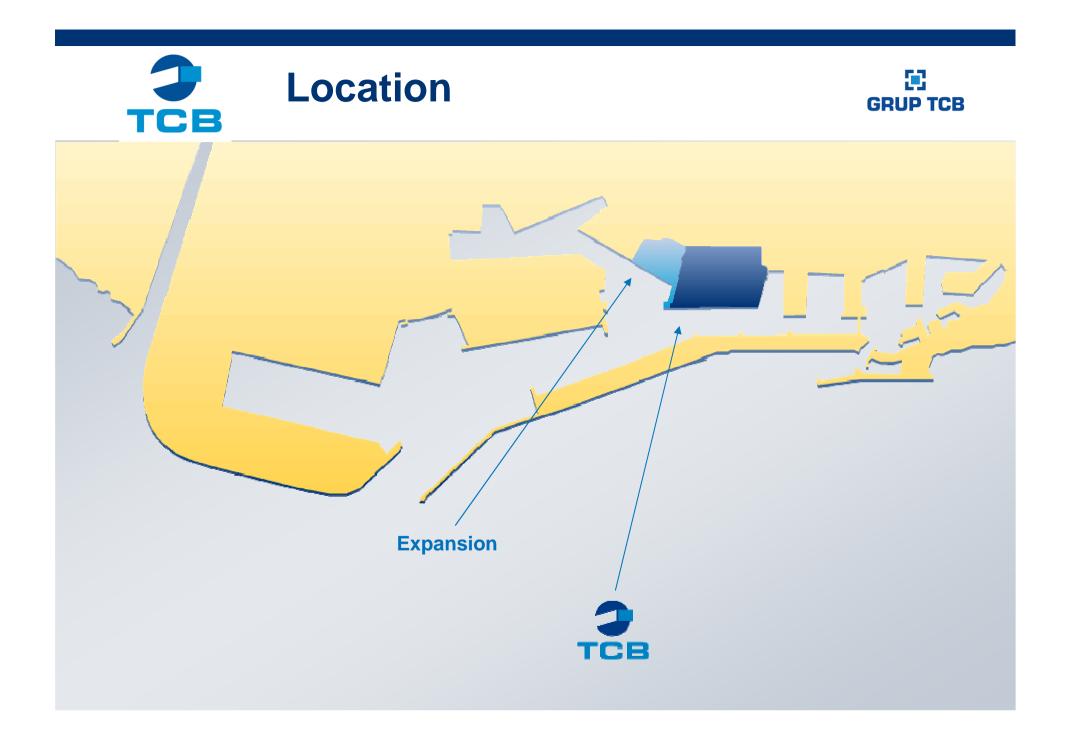


- Extension of service portfolio to our clients.
- Facilitate shipping lines, marketing & sales of their product to their final clients
- Promotion of rail services to inland points
- Expansion of our *hinterland* (including Europe)
- Competitive versus neighbouring ports
- European gauge (UIC) connection towards points inside Europe
- Active member of FERRMED from the beginning

Intermodal Services



- Barcelona: TCB Railway Transport
- Valencia: TCV Railway Transport
- TCB: Rail Terminal Muelle Sur
- TCV: Rail Terminal Muelle de Levante
- TCG: Rail Terminal Muelle de la Osa
- Zaragoza: tmZ Inland Rail Terminal
- Multimodal door to door services
- Dedicated Shuttle Trains
- Inland Rail Terminal Operation

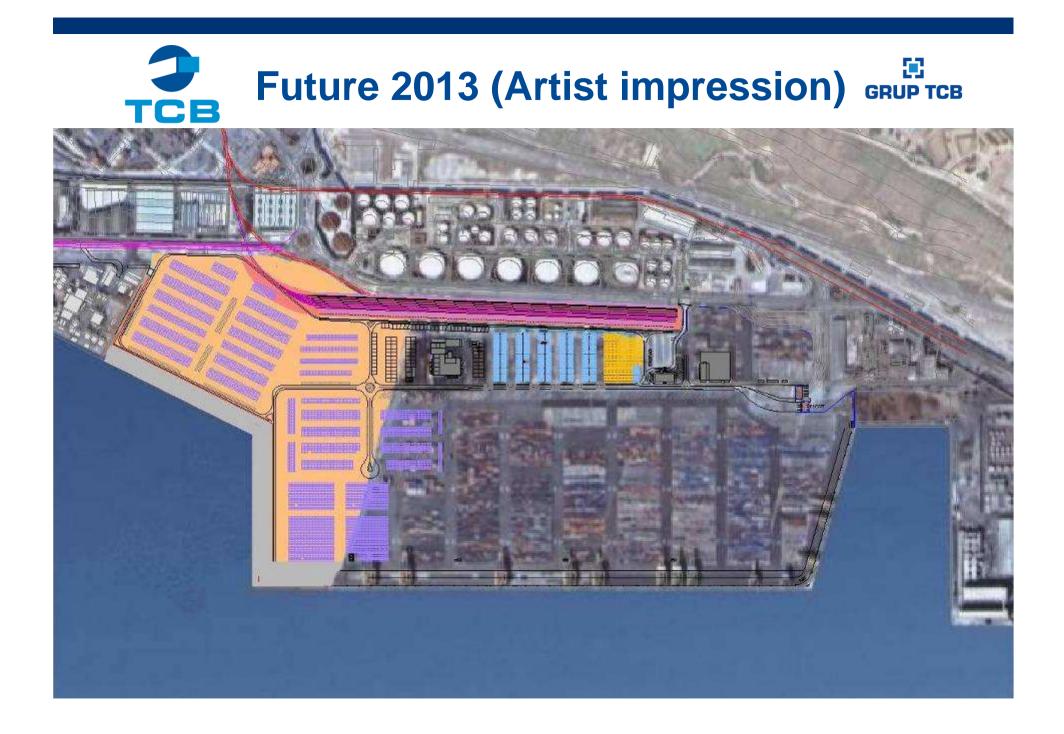












Barcelona railway terminal

- TCB Muelle Sur:
 - Railway Area: Today
 - 4 ha
 - 1 RMG
 - 4 tracks of 450 m each

- Railway Area: 31/12/2010

- 4 ha
- 1 RMG
- 5 tracks of 450 m each
- ONE new track with mixed gauge, UIC and Iberian

- Railway Area: Expanded (2013)

- 5 ha
- 3 RMG
- 6 tracks of 750 m each
- ALL tracks with mixed gauge, UIC and Iberian

Rail Terminal Operations





Rail Terminal Operations







TCB Railway



- Intermodal Services:
- Rail:

The main TCB Railway's activity is container transport by rail

Dedicated trains:

TCB Railway operates a train from a single client

<u>Multi-client trains:</u>

TCB Railway operates a train used by several clients

<u>Multi-client RENFE network:</u>

TCB Railway uses RENFE's network for destinations not covered by own trains

• Truck: Container loading and unloading by truck, rail road



TCB Railway Services



RAILWAY SERVICE

Barcelona - Zaragoza: - 10 trains per week Zaragoza - Barcelona: - 10 trains per week **Barcelona - Azuqueca:** - 5 trains per week Azuqueca - Barcelona: - 5 trains per week Barcelona – LLeida: - 2 trains per week LLeida – Barcelona: - 2 trains per week **Barcelona – Burgos:** - 3 trains per week **Burgos – Barcelona:** - 3 trains per week Barcelona – Vitoria: - 4 trains per week Vitoria – Barcelona: - 4 trains per week





Rail Coverage

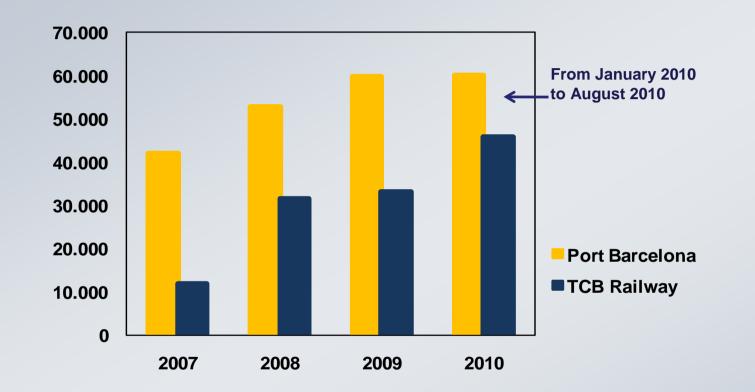






Rail Traffic – Port of Barcelona





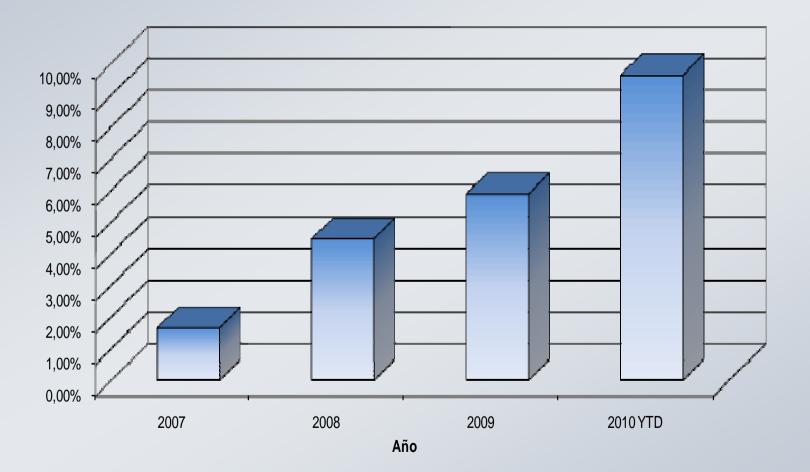
Rail traffic TEUS

Estimated volume 2010: 73.000 Teus

Rail Traffic – Port of Barcelona



Cuota Anual ferroviaria TCB/TCB Railway

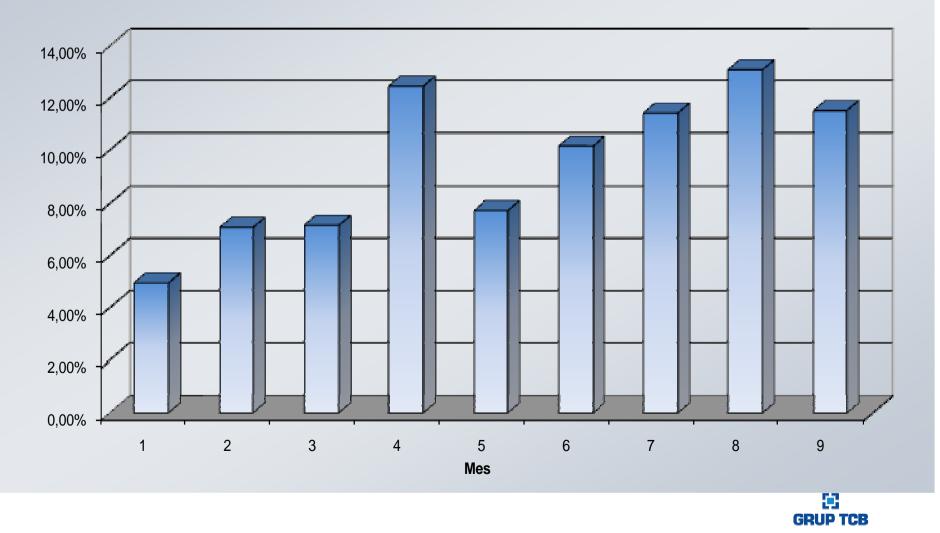


GRUP TCB

Rail Traffic – Port of Barcelona



Cuota Mensual ferroviaria TCB/TCB Railway 2010 YTD





- BOTTLENECKS:
 - o **Container Terminals**
 - Connection between Container Terminals and rail shunting yards
 - o Lenght of Trains
 - o Inland Terminals capacity

Results in:

The railway volume in Container Terminals is increasing, but the infrastructure is insufficient. This means that growth possibilities are limited





- INVESTMENTS:
 - Container & Inland Terminals with new tracks and equipment
 - Entry and exit from Container Terminals, better connections within the ports
 - o Longer composition of trains (currently 450 m)

Result:

In order to provide good service levels and increase market share, it would be necessary to invest in above points





 ENVIRONMENTAL IMPLICATION:

 Decrease number of trucks in road
 Decrease number of trucks in Container Terminals
 Safer transport

Results in:

In Spain, each train carries 60 containers (roundtrip). That means an improvement for environment and road safety because using train transport suppose 60 least transports in trucks (for long distance)





- NEW RAIL OPERATORS AND STATE RAIL OPERATORS:
 - Competition in railway sector in all areas
 - Opprtuinities for new markets

Results in:

The arrival of private sector into railway transport has lead to a "commercial war" between new private operators and the public operator (RENFE)



- **COMPETITION:**
 - Price: Improve auxiliary costs of trains and services
 - o Service:
 - Improve operational performance
 - Punctuality
 - More resources
 - Better Customer Service

Results in: Increase of the railway market share





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